

ANALYSIS OF FAITH COLLABORATION IN BILLINGS



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INTRODUCTION

Faith collaboration is a term for partnerships among faith communities where an array of groups have the ability to make greater headway through combined action rather than through individual efforts. Collaboration between faith groups has become a critical avenue for impacting public issues and has the ability to provide positive changes for poverty and homelessness. On faith collaboration, the United Nations Population Fund states, “At a time where basic needs are becoming increasingly harder to provide for more than half of the world’s population, we can no longer avoid acknowledging the parallel faith based development universe which reaches so many and provides so much.”¹

Faith collaboration is possible and beneficial when faith organizations focus on their commonalities in an effort to mobilize communities and strengthen relationships between one another; it leads to more harmony with less redundancy in ministries and service provision to people in need. Billings could benefit from utilizing faith collaboration because the overall faith community is so expansive. With more than 140 faith communities and over 35 different denominations, the city has amazing potential to strengthen the cooperation of faith communities and impact homelessness and poverty.

To begin initiating collaboration between the faith communities, an AmeriCorps VISTA member conducted a survey in support of Welcome Home Billings, the city’s ten year plan to alleviate homelessness. One major goal of the survey was to determine if faith leaders would be willing to collaborate with one another. Second, the survey aimed to determine what type of collaboration the Billings faith community would like to establish, such as combining ministries, creating programs or developing a collective network. Each faith leader was asked a total of 11 questions. The questions probed their opinions about the Billings faith community and collaboration efforts. The surveys then were analyzed to determine if a faith collaboration should be established, and if so, what type of collaboration would most benefit the City of Billings.

¹ Guidelines for Engaging Faith-Based Organizations (FBOs) as Active Agents of Change. , 1-6. Retrieved March 1, 2014.

METHODOLOGY

DEFINITIONS

Faith Community: Any group who expresses involvement in a religious system.

Faith Leader: A person of authority within a faith community.

SURVEY METHODOLOGY

A total of 78 faith communities were surveyed and an additional 64 were contacted to be surveyed but either declined or were unavailable. All participants were given a choice to be surveyed in person or over the telephone. Subsequently, 53 surveys were completed in person and 26 surveys were completed via telephone. Each participant was asked the same 11 questions. The surveys were conducted in a casual manner more closely resembling a conversation than an interview.

DEMOGRAPHICS

Of the faith communities surveyed, 37 different denominations were identified. The surveys were conducted citywide and did not focus on one specific area of Billings. The survey was intended to be administered to faith leaders, such as Pastors, Priests and Bishops. Below is a list of denominations represented in the survey results, as identified by survey participants.

- Anglican
- Assembly of God
- Baha'i
- Baptist
- Christian
- Conservative Baptist
- Christian Church (Disciples of Christ)
- Church of the Lutheran Brethren Missionary Alliance
- Episcopal Church USA
- Evangelical Church
- Evangelical Free Church of America (EFCA)
- Evangelical Lutheran Church in America (ELCA)
- Foursquare Christian
- Freewill Baptist
- Independent Baptist
- Independent Church
- Islam
- Jesus Christ
- Church of Latter Day Saints of Jesus Christ
- Jewish
- Unitarian
- Lutheran Church - Missouri Synod
- Montana Southern Baptist Convention
- New Apostolic Church
- Non-Denominational
- Open Bible
- Presbyterian Church (USA)
- Quaker
- Roman Catholic
- Southern Baptist
- United Church of Christ (UCC)
- United Methodist Church
- United Pentecostal Church
- Unity Church
- Vineyard USA
- Wesleyan
- Western Conference of the Evangelical Church

SURVEY LIMITATIONS

An initial limitation occurred while compiling a master list of faith communities. It was expected there are more than 142 congregations. However, most of the research used to compile this comprehensive list was gathered via the internet. As a result, faith communities not utilizing the internet as a means to broadcast information may not have been identified.

Due to the open ended nature of some survey questions, participants may have accidentally omitted information. For example, with the question, “What ministries or services do you provide for people living in poverty?” many faith leaders neglected to include some ministries or programs in their response. As a result, there are more opportunities and services for people living in poverty than what was captured in the survey results. This was also the case for the question, “How do you encourage your members to be involved within the Billings community?” Participants gave brief answers that most likely did not reflect all of their efforts aimed towards encouraging their community to be more involved in Billings. For example, the majority of faith communities have a website, yet only two mentioned utilizing one as a means of outreach. The same is true for the question “What does collaboration in Billings look like to you?” Faith leaders mentioned their ideas but did not have the opportunity to express their agreement or disagreement with collaborative ideas given by other participants, listed on page 9.

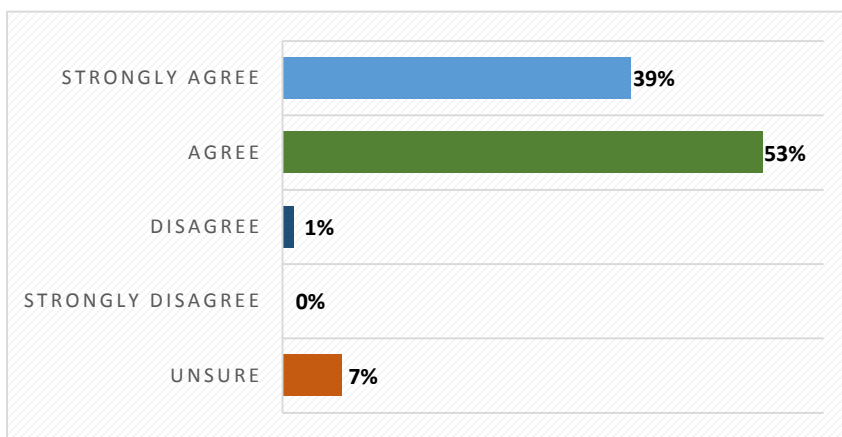
Furthermore, there may have been a difference in responses depending on whether the surveys were conducted via telephone versus surveys conducted in-person. The surveys conducted in person tended to generate lengthier responses, possibly more accurately reflecting the impressions of the faith leader participating.

FINDINGS

The survey consisted of three parts with a total of 11 questions. The first part had Likert scales with two statements about homelessness that the participant could chose “strongly agree,” “agree,” “disagree,” “strongly disagree,” or “unsure.” The second part asked five “yes” or “no” questions. However, some participants responded as “unsure.” As a result, an “unsure” category is included in the data results. The third part asked four open ended questions allowing for unfettered narrative responses. See Appendix A for the complete survey.

PART ONE

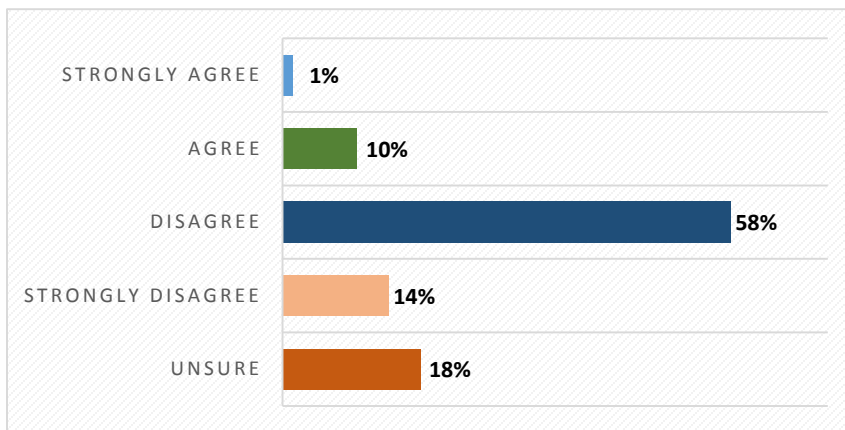
Homelessness is a serious problem in Billings.



The first and second survey questions were statements participants could chose “strongly agree,” “agree,” “disagree,” “strongly disagree,” or “unsure.” Of the faith leaders surveyed, 39% strongly agreed and 53% agreed, thus leaving 1% who disagreed and 7% who were unsure. The faith leaders who

answered “unsure” were either new members to the community or did not have enough knowledge about the homeless population to answer with confidence.

The homeless needs in Billings are being met.

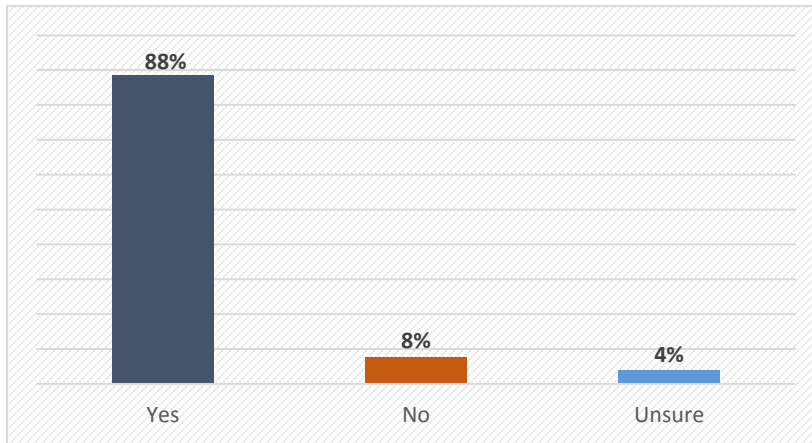


1% of respondents strongly agreed, 9% agreed, 59% disagreed, 13% strongly disagreed, and 17% were unsure when asked if the homeless needs were being met. Many acknowledged the needs are being met to an extent, but there is more to be done. Again, the faith leaders who answered

“unsure” were either new residents to Billings or did not have enough information about the homeless population to answer.

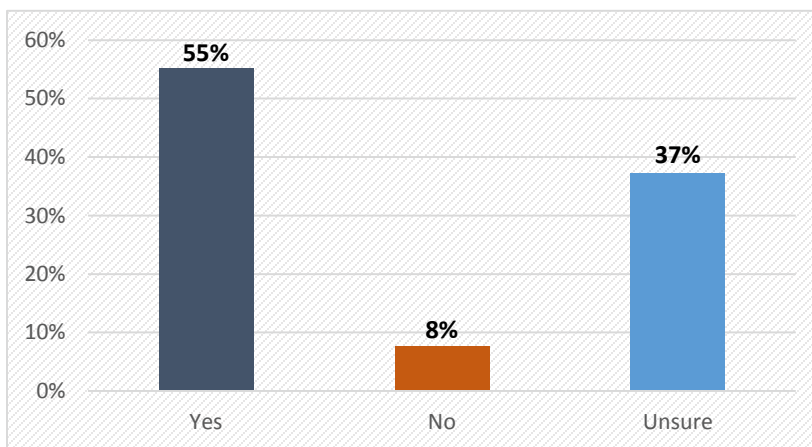
PART TWO

Do you feel the need for further faith collaboration in Billings?



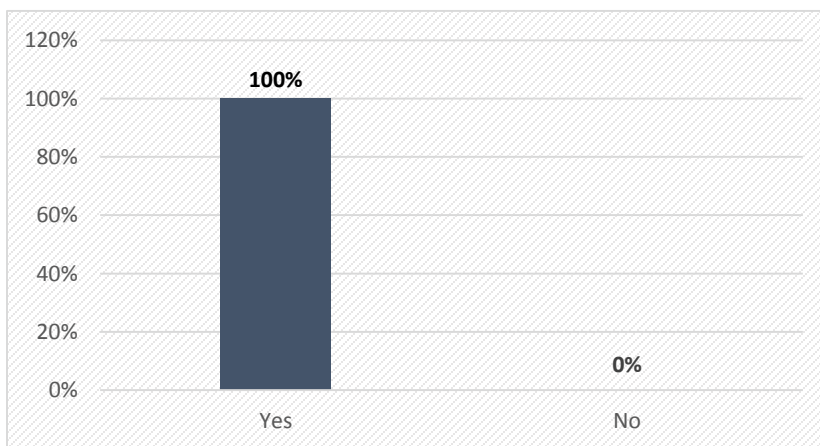
When asked if they felt a need for further faith collaboration, 88% of participants said “yes,” 8% said “no” and 4% were “unsure.” Similarly to part one, participants who were unsure were new members of the community and stated they were not aware of current collaboration in the City of Billings.

Would you be willing to join collaborative efforts?



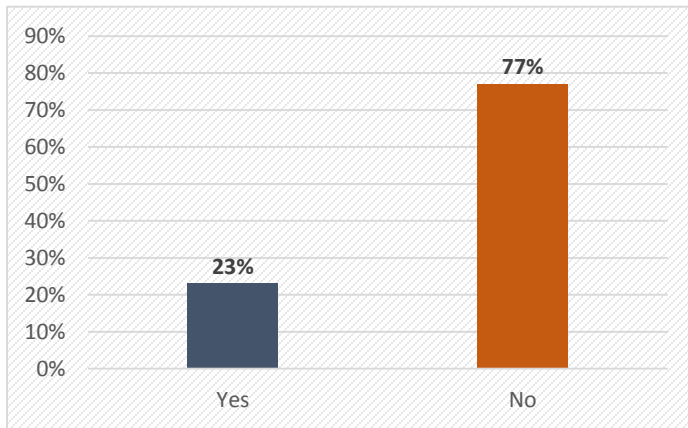
55% of participants stated they were willing to join collaborative efforts, 37% said they were unsure and would join depending on what type of collaboration was created, and 8% of participants said they were not willing.

Is providing support to people living in homelessness and poverty part of your religious beliefs?



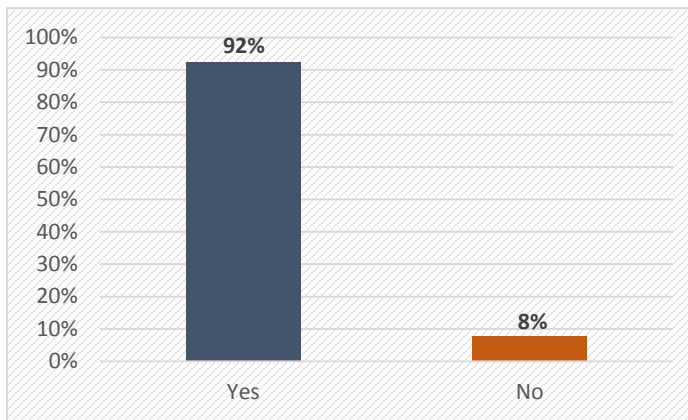
100% of participants stated that providing support to people living in homelessness and poverty was part of their religious beliefs.

Do you have a volunteer coordinator?



When participants were asked if they had a volunteer coordinator, 23% said “yes” and 77% said “no.” This question was asked in order to identify where volunteer assets are within the City of Billings’ faith community.

Do people request assistance from you for money, gas, rent, shelter, food, etc.?



When faith leaders were asked if people seek help for assistance with money, gas, rent, food, money, shelter, etc., 92% said “yes” and 8% said “no.” The participants who stated they did not receive requests for assistance attributed it to policies in place or to being new members of the community. 49 faith leaders identified how often they receive requests and are collectively approached 280 times per

week. Several faith communities indicated a correlation between aid provided and number of requests received. There was general frustration about the lack of communication between faith communities. Many faith leaders recognized it is possible for people to exhaust resources because there is not an organized way of communicating who has been helped for what need.

PART THREE

What is the greatest unmet need for the homeless population?

There were 125 responses given for the greatest unmet need was for the homeless population. Faith leaders could give an unlimited number of responses. Four categories were created: housing; personal interaction; social services; and miscellaneous needs. Included in the chart is a fifth category entitled “N/A” representing responses stating that many people are homeless by choice. By category, housing, personal interaction and social services all received between 34-36 responses. It is interesting to note that these three categories were so evenly discussed. Among subcategories, the greatest unmet need identified was “meaningful relationships.”

Category	Sub Category	Total Responses
Housing	Temporary Housing	16
	Affordable Housing	12
	Long Term Housing	6
	Transitional Housing	2
Housing Total		36
Personal Interaction	Meaningful Relationships	17
	Life skills and training	10
	Spiritual support	3
	Awareness of Native American culture	2
	Giving a hand-up rather than a hand-out (sic)	1
	Public awareness about poverty	1
Personal Interaction Total		35
Social Services	Agencies that fulfill immediate and long term needs	1
	Employment opportunities	9
	Services for homeless youth	7
	Funding for additional service provider expansions	3
	Services to Native American communities	3
	Mental health services	2
	Substance abuse treatment	2
	Emergency services	1
	Greater access to increased health care	1
	Medical care	1
	Services for ex-offenders	1
	Services for the chronically homeless	1
	Services to the transient homeless population	1
	Weekend availability of services	1
Social Services Total		34
Miscellaneous Needs	Cyclical cycles of poverty (sic)	7
	Food	2
	Increased minimum wage	2
	Services to people who slip through the cracks	2
	Transportation	1
Miscellaneous Needs Total		14
N/A	People are homeless by choice	6
Grand Total		125

What does collaboration in Billings look like to you?

The question “What does collaboration in Billings look like to you?” garnered 177 responses. The responses were organized into four categories: education; program creation; relationships; and community organizing. “Education” refers to classes that faith leaders want to facilitate or attend. “Program creation” refers to programs or ministries that faith leaders would like to create with other faith communities. “Relationships” refers to faith communities building partnerships with one another. “Community organizing” refers to ideas for how faith communities can remain united and knowledgeable about one another. Community organizing category received the most responses with 63 faith leaders referencing the creation of a network among themselves. The subcategory most commonly stated was creating a faith directory.

Category	Sub Category	Total Responses
Education	Education about / collaboration with service providers	19
	Education for faith leaders about poverty	13
	Classes for Billings' community members	7
	Education Total	39
Relationships	Referrals	9
	Exchanging of resources	8
	Respecting differences among religious beliefs	8
	Strong, non-threatening leadership	3
	Regularly scheduled meetings	2
	Religious diversity within collaborative group	2
Relationships Total	35	
Program Creation	Group dedicated to social action	24
	Hosting fun events together (sic)	5
	“Matching bills to pay bills” program (sic)	1
	Classes for single mothers taught by women	1
	Combine quilting ministries	1
	Coordinated clothing drives, blood drives, school supply drives, coat drives, food drives, etc.	1
	Faith community hosted meals for anyone to attend	1
	Initiative pertaining to global warming issues	1
	Initiative pertaining to immigration	1
	Initiative pertaining to war and peace issues	1
	Religious counseling	1
	Sleeping bag donation initiative	1
	Transportation for single mothers	1
Program Creation Total	40	

Community Organizing	Faith directory for faith communities to utilize	27
	Central clearing house	21
	Common protocol of intake structure	6
	Monthly updates on faith community developments	5
	Establish an emergency assistance network	3
	Negotiate for lowered hotel rates	1
Community Organizing Total		63
Grand Total		177

How do you encourage your members to be involved within the Billings community?

There was a total of 138 responses for how faith leaders encourage their members to serve the Billings community. The responses were broken up into four categories: advertisements; outreach culture; efforts of faith leader; and in-house opportunities. The category entitled “efforts of faith leader” received the most responses with a total of 58. The subcategory which received the most responses was “sermons and teachings,” which was mentioned 26 times.

Category	Sub Category	Total Responses
Advertisements	Newsletter	12
	Collection basket for service providers	8
	Sunday announcements	8
	In-house bulletin	6
	Emails	4
	Advertise for Billings’ community events	2
	Facebook	2
	Mailings	2
	Website	2
Advertisements Total		45
Outreach Culture	Outreach is part of community culture	8
	Congregation transforming to be more mission oriented	5
	Well established ministries that faith community is passionate about	2
	Making outreach fun (sic)	1
	Outreach is about putting Billings' needs before the church's needs (sic)	1
Outreach Culture Total		17

Efforts of Faith Leader	Sermons and teachings	36
	Encourages outreach through one-on-one conversations	10
	Leader is involved and community members follow suit	3
	Leader stays aware of Billings' community needs	3
	Calls members to give information about events	1
	Encourages people to get to know their neighbors	1
	Informs community about service providers	1
Efforts of Faith Leader Total		58
In-House Opportunities	Education about social issues	4
	Small group ministries	2
	Sunday school	2
	“Service Day”: People who are involved with a cause can recruit and educate fellow members	
	Booth called “The HUB” in church for advertisements and ways to be involved	1
	Church performs a community needs survey to determine future ministries	1
	Contact list with what efforts members are involved in	1
	Mandatory youth community service	1
	Provide opportunities for outreach through the church	1
	Volunteer signup sheets	1
	Youth group	1
In House Opportunities Provided Total		18
Grand Total		138

What ministries or services do you provide for people living in poverty?

There were 390 responses when asked what faith leaders provided for people living in poverty. The answers were organized into thirteen categories: charity drives; community outreach; public use of property; education; food; international; miscellaneous assistance; service provider partnerships; miscellaneous ministries; seasonal; relationship building; monetary donations; and youth. Categorically, monetary donations was the most widespread source of aid given. Sub-categorically, Family Promise of Yellowstone Valley² was the most common service identified.

Category	Sub Category	Total Responses
Charity Drives	Clothing drive	7
	Food drive	7
	School supplies drive	2
Charity Drives Total		16
Community Outreach	Faith leader discussed work of parishioners	14
	Community garden	4
	Involvement with Not in Our Town	4
	Billings Police Chaplain	4
	Established small volunteer groups	3
	Community potlucks	2
	Go door to door asking what the church can do for the betterment of the local community	2
	Offers rides to church	2
	Resource fair about involvement in different causes	2
	Church hiking group	1
	Interns working with people living in poverty	1
Youth group hands out meals	1	
Community Outreach Total		42
Public Use of Property	"Trunk or Treat" Halloween activity for the youth	1
	AA group meets in the building	1
	Billings Public Library Bookmobile uses parking lot	1
	Daycare for the hospital staff to utilize	1
	Host kids to play in the church facilities	1
	Lawn donations for kid's soccer games	1
	Rents out basement for Billings YMCA	1
Public Use of Property Total		7

² Family Promise of Yellowstone Valley is a local faith-based agency that partners with 26 Billings' congregations to provide emergency shelter, transitional housing and intensive case management to qualified families.

Education	“Engaging Our World”: A series of talks about different faith traditions, arts and politics	1
	1 st -8 th grade reading and math tutoring ministry	1
	Adult literacy tutoring	1
	Annual forum on homelessness	1
	Establishing a marriage counseling seminar for Crow and Cheyenne tribe members	1
	Faith leader teaches a finance class	1
	Forum with speakers about needs in the community	1
	Ruby Payne’s “Getting Ahead” program	1
	Speaks at other churches to educate about Islam	1
	Spiritual classes about moral education to youth	1
	Weekly community speakers	1
Education Total		11
Food	Donates sandwiches to local agencies	14
	In-house food pantry	11
	Food donations to Billings Food Bank	10
	Offers a free meal	6
	Monthly fast offering for donations to local agency	4
	Food collection to benefit a local school	2
	Food donations to Peace Lutheran Church’s food bank	2
	Food donations to Tumbleweed	2
	CUFBA - College and University Food Bank Alliance	1
	Education about poverty to volunteers making food	1
	Food donations to Mental Health Center The HUB	1
	Monthly donation of 30 food boxes when requested	1
	Monthly free lunch for Westside students	1
	Serves lunch monthly at Mental Health Center The HUB	1
	Volunteers bring extra food from Lucky’s Market to various service providers	1
Food Total		58
International	Mission trips abroad	2
	Donated money to build 4 wells in Uganda	1
	Mission group works abroad in orphanage	1
	Mission trip to Haiti to build a school and a church	1
International Total		5

Miscellaneous Assistance	Leader referenced doing a variety of ministries and small projects (sic)	13
	Gives out gas cards	10
	Gives out gift cards	8
	Pays for hotel, motel or rent	5
	Provides a meal, a shower, and a ride to local agency for people who come requesting assistance	3
	Allows people to sleep on the building's property	2
	Provides a house to be used as a living space	2
	Faith leader has taken people in to live in home	1
	Furnished house and gave clothes to a family	1
	Has previously purchased cars for people in need	1
Miscellaneous Assistance Total		47
Service Provider Partnerships	Family Promise of Yellowstone Valley	22
	Montana Organizing Project	6
	BackPack Meals Program	5
	Builds homes for Habitat for Humanity MYV	5
	Yellowstone AIDS Project	5
	Teen Pantry Program	2
	Adopted a room at the Women & Family's Shelter	1
	Donates hygiene kits for The Salvation Army	1
	Donated a house to Tumbleweed	1
	Faith leader on the board of Habitat for Humanity MYV	1
	Helping to build an affordable housing home	1
	Working with United Way of Yellowstone County on the 2-11 collaborative	1
Service Provider Partnerships Total		51
Seasonal	Christmas gift adoptions for impoverished families	12
	Christmas gift donations to Family Support Network	1
	Christmas gift donations to Tumbleweed	1
	Volunteers time with holiday events	1
Seasonal Total		15

Miscellaneous Ministries	Helps at Living Water's bike clinic	4
	Prison and recovery related ministry	4
	Quilting ministry	4
	Celebrate Recovery: National Christian model for recovery	2
	"\$1 Car Wash": Volunteers wash people's cars	1
	"AIDS Spirit" involvement	1
	"Amped": A skate park event for kids	1
	"Billings Bike Clinic": Annual event repairing bikes	1
	"Forbid Them Not": Ministry working with single moms and fatherless children	1
	"His Helping Hands" volunteer program	1
	"White Cross" involvement	1
	Car repair ministry with volunteer mechanics	1
	Clothing exchange for single moms	1
	Discipleship program	1
	Donates knitted hats made by congregants	1
	Emergency Medical Technician ministry	1
	Free garage sale for South Side residents	1
	Free use of laundry machines	1
	Lady's ministry does appreciation for police force	1
	Outreach to nursing homes	1
	Partnership with local missionary	1
	Starting Christian organization with the Crow Tribe	1
	The Relief Society: Women equivalency to Bishops	4
	Women's ministry	1
	Women's multi denominational bible study	1
Miscellaneous Ministries Total		41
Youth	Chaplain at Grace and Flathead lake summer camps	2
	Facilitates after-school program	2
	Partnership with a school district	1
	Preschool scholarships for low socioeconomic families	1
	Preschool with scholarships available	1
	Priest and congregation members volunteer at elementary school	1
	Youth program aimed towards high risk youth	1
Youth Total		9

Monetary Donations	Montana Rescue Mission	13
	Tumbleweed	13
	Family Service, Inc.	6
	The Salvation Army	6
	Gives local donations but did not identify recipients	5
	St. Vincent de Paul	5
	Community Leadership & Development, Inc.	4
	Billings Food Bank	3
	Habitat for Humanity MVY	3
	Angela's Piazza: Women's Drop-In Center	2
	Community Crisis Center	2
	Mental Health Center The HUB	2
	"Change for Change": Collection donated quarterly	1
	"Tuesdays on the Town": Weekly fundraiser	1
	CASA (Court Appointed Special Advocates)	1
	Donates 60-70% of income locally & internationally	1
	Early Childhood Intervention	1
	ELCA Lutheran National Hunger Campaign	1
	Family Support Network	1
	Friendship House	1
	Gateway House	1
	Head Start, Inc.	1
	The Angel Fund	1
	World Hunger	1
	Young Families Early Head Start	1
Monetary Donations Total		78
Relationship Building	One-on-one counseling	9
	Provides three free counseling sessions with a certified counselor	1
Relationship Building Total		10
Grand Total		390

DISCUSSION

From the results, 88% of faith leaders recognize there is a need for further collaboration in Billings and 55% stated they would join collaborative efforts. Some faith leaders would like to see the establishment of a group dedicated to social action. Many survey participants stated that the Billings faith community has tremendous potential to impact poverty if they agree to put time and effort into building relationships with one another and taking united action. Creating a group dedicated to social action would allow for faith leaders to get to know one another and provide networking opportunities.

The most common idea faith leaders had about beneficial collaboration was the creation of a faith directory of services. Participants described wanting a faith directory of services with information about each faith community. Faith leaders recommended including contact information and ministry information. Another prevalent reason leaders wanted a faith directory of services was so they could know who in the community is good at doing what. For example, one Pastor stated, “If someone comes to me with mental health problems, I want to know if there is a faith leader who is gifted with helping people who have mental health problems. I want to know where those gifts are.”

The third most mentioned idea was creating a central clearing house for giving aid to people who seek resources. Many leaders acknowledged that there is minimal communication occurring between faith communities about who is given aid; consequently, a person could potentially rotate between faith communities gaining resources from multiple places at one time. Many faith leaders had ideas for how to eliminate this problem, yet did not have an avenue for how to address it. Family Service, Inc. is a local nonprofit with a mission to *“prevent homelessness and alleviate poverty in Yellowstone County through community involvement.”*³ Family Service, Inc. was initially formed and managed by a group of Pastors to serve the community in a manner similar to what many faith leaders requested when surveyed. Although the focus of Family Service Inc. has shifted since its creation, they still strive to build relationships with faith communities in effort to better serve Billings.

Creating a group dedicated to social action would open up the door for initiating collaborative efforts such as a central clearing house and a faith directory of services. Most survey respondents spoke vaguely about people living in poverty, but there was no specific cause or demographic that the majority of faith leaders wanted to engage collaboratively. Faith leaders gave ideas for ministries to initiate and the general consensus was wanting to be involved with a broad spectrum of causes. The recommendations section below will further address what the makeup of a group or coalition would be.

³ Family Service, Inc. (2014, January 1). Retrieved September 4, 2014.

RECOMMENDATIONS

The overall faith community has tremendous potential to impact Billings. Collaboration is a way to harness the full extent of that potential in order to make a substantial impact. A list of findings with correlating recommendations is below.

Finding: Many faith leaders in Billings want to establish further collaboration.

Recommendation: From the surveys, most faith leaders identified a need for increasing collaboration for social action in Billings. Some leaders are only interested in collaboration if it leads to tangible outcomes, such as establishing a system for aid and initiating programs to decrease a need for assistance. Thus, an exploratory committee comprised of stake holders in the faith community will be created. The committee will determine the definition of “*collaboration*” and “*social action.*” The outcome of the exploratory committee will then be presented to the faith community at large, allowing each individual community to decide whether or not they would be willing to participate in a coalition.

Finding: Many faith leaders recognize that poverty is a substantial issue in the Billings. However, there is a large number of faith leaders who expressed concern that they do not have the resources or abilities to make a sustainable impact.

Recommendation: When asked what collaboration in the community of Billings looks like, 40 faith leaders gave ideas for programs they would like to create. The majority stated they lacked the time and / or resources to initiate said programs. Creating initiatives requires a substantial outlay of time and volunteers. Individual faith leaders may be hesitant to create initiatives, yet several faith leaders combined would dramatically increase capacity. By creating a coalition, some faith leaders expressed desiring the opportunity to increase resource leveraging and potentially transform their ideas into a reality. It would open up the door for ministries such as mentoring programs and education seminars to faith community members in regards to social issues. Furthermore, many faith communities who do not have the resources to make a sustainable impact on poverty issues are very passionate and are driven to be more involved. The coalition would give an avenue to put passion to practical use.

Finding: The survey results identified concerns regarding a lack of communications between the faith communities, thus leading to people abusing assistance opportunities that are in place.

Discussion: A coalition would open communication between faith communities, thus reducing the opportunities to abuse resources. Moreover, it creates the potential to develop a central clearing house for people to access aid among faith communities.

Finding: Regardless of denomination, all faith leaders stated that their religious beliefs included providing support to people living in homelessness and poverty. However, only 55% stated a desire to join a collaborative effort to alleviate homelessness and poverty.

Recommendation: Discovering why there is a disconnect between faith and action will help bridge the statistical gap. In doing so, the coalition will expand to a wider range of faith communities, thus increasing shared resources. Possible reasons for this include doctrinal differences, hesitance to pioneer collaboration, and a lack of time.

Finding: Due to the transitional nature of being a faith leader, many projects and collaborative efforts tend to diminish.

Recommendation: During the six months of surveying, 10% of interested faith communities experienced leadership transitions. Therefore, it is crucial to establish consistent leadership with a transitional plan in place for the coalition. Moreover, it would be invaluable to not only engage faith leadership, but also engage faith communities and congregations.

APPENDIX A

1	Homelessness is a serious community problem in Billings.	Strongly agree	Agree	Disagree
		Strongly disagree	Unsure	
2	The homeless needs in Billings are being met.	Strongly agree	Agree	Disagree
		Strongly disagree	Unsure	
3	Do you feel the need for further faith collaboration in Billings?			
4.	Would you be willing to join collaborative efforts?			
5.	Is providing support to people living in homelessness and poverty part of your religious beliefs?			
6.	Do you have a volunteer coordinator?			
7.	Do people request assistance from you for money, gas, rent, shelter, food, etc.?			
8.	What is the greatest unmet need for the homeless population?			
9.	What does collaboration in Billings look like to you?			
10.	How do you encourage your members to be involved within the Billings community?			
11.	What ministries or services do you provide for people living in poverty?			